

2006

CAROLYN FOUNDATION
Annual Report



Carolyn Foundation

HISTORY

Carolyn Foundation was established in 1964 as a bequest of Carolyn McKnight Christian, the sister of Harriett McKnight Crosby. Since that time the foundation has developed expertise in understanding issues facing children and families, community vitality and the environment, as well as applying innovative leadership and philanthropic resources.

VISION

Our vision is to improve the lives of children/families, communities and the environment through the involvement of successive generations of the family of Carolyn McKnight Christian.

MISSION

The mission of the Carolyn Foundation is to support programs and initiatives that effect positive change now and in the future.

VALUES

Compassion and Reason - We will seek to bring both compassion and reason to bear in working with those we serve.

Concern for Community – We value the importance and character of communities and frequently work as a partner for effective solutions to community problems.

Making a Difference – We work to make a significant difference with our emphasis in addressing root causes and effecting long-term systemic change.

Inclusion – we affirm and value the diversity in our communities and our family including but not limited to: race, gender, nationality, sexual orientation/identity, faith and family structures.

Civility – We are committed to civil discourse and will act with respect, even in the face of opposing views.

Approved 12/09/2006

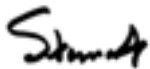
Dear friends and colleagues,

2006 was a busy and productive year for us. Most notably we completed a very smooth leadership transition between the third and fourth generations of our family that has clarified the legacy of the foundation and provides a framework for the future. This is somewhat unusual in that many family foundations have broken apart by the time the fourth generation is ready for leadership. I believe our success has been due in large part to the unique vision and dedication of many active and engaged family volunteers who contribute literally hundreds and hundreds of volunteer hours each year reviewing and researching grant proposals, monitoring our investments, and measuring our impact thereby building the skills and passion of family members to lead the foundation into the future.

One of the major accomplishments of the year was updating and refining of the Carolyn Foundation Vision, Mission and Values. As part of our leadership transition, the trustees, a blend of 3rd and 4th generation family members, discussed our history, values, hopes and dreams. We articulated and clarified our vision – improving the lives of children/families, communities and the environment through the involvement of successive generations of the family. We affirmed our mission and role of supporting programs and initiatives that affect positive change now and into the future and we stated the values that have and will continue to guide our behaviors and decision making. We hope that by documenting what those of us who have been involved with the foundation have taken for granted we can share that understanding more clearly with the community, grant-seekers and younger members and future volunteer in our family.

Our grant review committees were very busy this year. The Community Committee reviewed 152 proposals from organizations in Minneapolis and New Haven. Each proposal is read by the 6 member committee. Committee members generate a list of questions and one person conducts a site visit or research call to gather the necessary information. Once all of the research is done the committee has the challenging responsibility of recommending grants to the board of directors. Typically the committee receives requests for three times as much money as it has available to grant. In 2006 seventy-two community grants were recommended for funding.

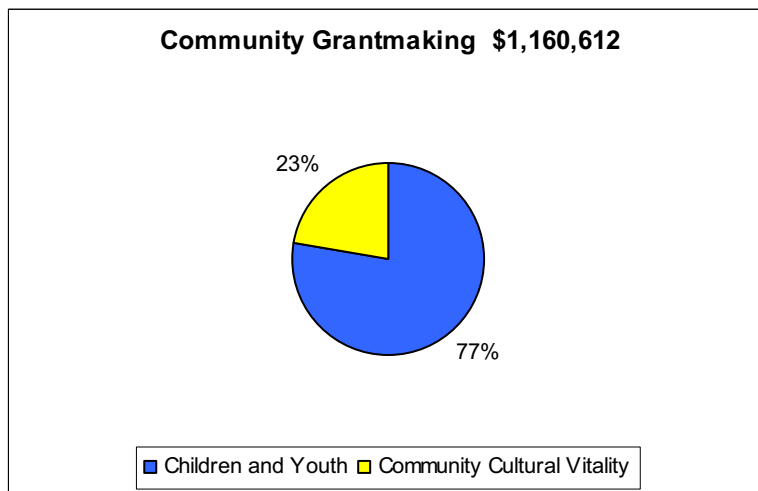
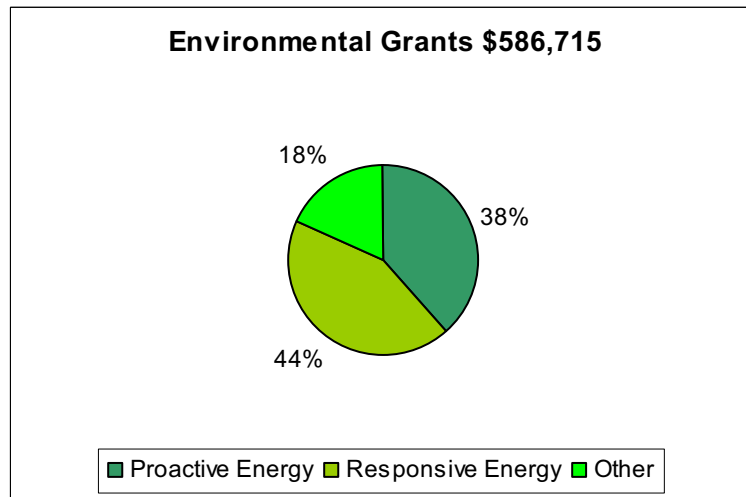
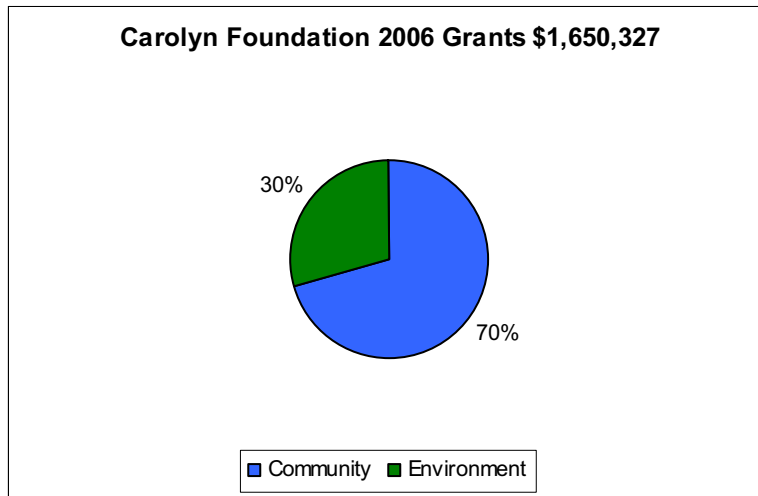
The Environmental Committee divides it's time between responsive grant review and a proactive grant process. The EC typically reviews about 40 responsive grants per year. In 2006 the committee recommended 14 proposals for funding. In 2006, 82% of our environmental funding went toward our priority area of addressing renewable energy issues.



Stewart Crosby



Carolyn Foundation 2006 Grantmaking Snapshot



www.carolynfoundation.org

Carolyn Foundation funding priorities and interest areas

Supporting Economically Disadvantaged Children and Youth

We seek to empower economically disadvantaged children and youth by supporting their families and other caring adults to inspire, nurture educate and guide them to achieve long-term stability and well-being.

We believe that all children and families have a collection of strengths and assets that they can use to build positive lives for themselves. However many families' economic circumstances severely limit their access to information and the range of opportunities necessary for their children to achieve long-term stability and well-being. We believe that this is a gap that the Carolyn Foundation can help address. Therefore, as we review proposals we carefully look at the populations being served and focus our efforts on those with significant economic challenges.

Community and Cultural Vitality

We seek to support the vitality of Minneapolis, MN and New Haven, CT through a variety of programs, such as arts, civic and cultural organizations. We believe that the quality of life for all people is enhanced by having a diverse and vibrant cultural community that nurtures and challenges its members.



Environmental Grantmaking

Our environmental program area is divided between foundation initiated grantmaking for which we will not accept unsolicited requests and responsive grantmaking for which we will consider unsolicited grant requests.

After intensive research the Carolyn Environmental Grant Review Committee identified decreasing energy related pollution and promoting renewable energy as a key funding priority for both proactive and responsive grantmaking. By doing so Carolyn Foundation helps create healthier environments and economic opportunities people and communities.



2006 Funding – Supporting Economically Disadvantaged Children and Youth

Enable children and youth to be successful in school.

We fund programs that help young people capitalize on their strengths and overcome obstacles to school success thereby preparing them for positive post secondary options. In this area we have funded early education programs that help prepare children for kindergarten, after-school tutoring, enrichment programs and programs that help high school students' transition to continuing education and/or meaningful work.

Admission Possible

www.admissionpossible.org

St. Paul MN

\$25,000 for general operating support to help disadvantaged youth successfully transition to post secondary education

Amistad Academy

www.achievementfirst.org

New Haven CT

\$25,000 for expansion funding to create a high school at Amistad Academy

Center for Excellence in Urban Teaching, Hamline University

www.urbanteaching.hamline.edu

St Paul MN

\$10,000 to encourage high school and undergraduate students of color to enter the teaching profession in Minneapolis

East Side Neighborhood Services Inc.

www.esns.org

Minneapolis, MN

\$15,000 for the After School Academic Support program

Friends of the Minneapolis Public Library

www.friendsofmpl.org

Minneapolis MN

\$20,000 for the HomeWork Helper after-school tutorial program

Highpoint Center for Printmaking

www.highpointprintmaking.org

Minneapolis, MN

\$30,000 for Educational Programming Initiatives

HIRED

www.hired.org

Minneapolis, MN

\$15,000 for the Broadway Community School for pregnant and parenting teens

Joyce Preschool

www.joycepreschool.org

Minneapolis MN

\$10,000 for a family support program and an expansion of early childhood educational services

Life's Missing Link

www.lifesmissinglink.com

Minneapolis MN

\$5,000 for a Truancy Initiative

Long Wharf Theatre

www.longwharf.org

New Haven CT

\$15,000 for the Student Theatre Series and Educators' Laboratory

Minnesota Literacy Council

www.theMLC.org

St. Paul MN

\$20,000 for Summer Reads, a program that helps K-3, low-income and limited-English proficiency children in Minneapolis

Minnesota Sinfonia

www.mnsinfonia.org

Minneapolis MN

\$10,000 for the Music in the Schools program

Phyllis Wheatley Community Center

www.phylliswheatley.org

Minneapolis MN

\$8,000 for evaluation of the Mary T. Wellcome Child Development Center

School for Ethical Education

www.ethicsed.org

Milford CT

\$20,000 for the YES (Youth: Ethics in Service) program in New Haven

ServeMinnesota

www.serveminnesota.org

Minneapolis MN

\$30,000 for the Minnesota Reading Corps

Ubah Medical Academy

www.ubahmedicalacademy.org

Minneapolis MN

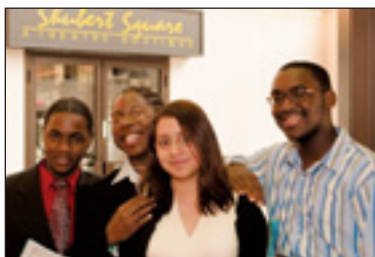
\$20,000 for the college readiness initiative

Young Audiences of Minnesota

www.youngaudiencesofmn.org

St. Paul, MN

\$12,000 for support of Young Audiences of Minnesota's innovative arts education residency program, Challenge Racism in Minneapolis



Healthy lifestyles

In this area we want to enable children and families to make wise lifestyle choices by providing access to information, ideas and support. We trust individual families to make good decisions when they have access to a full range of information and alternatives.

American Red Cross – Minneapolis Chapter

www.mplsredcross.org

Minneapolis MN

\$10,000 for the Street Survival program



Southside Community Health Services

www.southsidechs.org

Minneapolis, MN

\$30,000 for establishing a Plain Talk pregnancy and prevention program in Minneapolis

West Haven Community House Association

www.whcommunityhouse.org

West Haven CT

\$31,612 for the ParenTEEN program for pregnant and parenting teens in New Haven

StreetWorks Collaborative

Minneapolis, MN

\$7,500 for work with homeless youth

We fund programs that provide positive youth development opportunities.

We fund programs that provide a wide range of age appropriate youth development and youth leadership opportunities. Young people who are competent and confident about their future can accomplish great things. Helping young people develop their skills and see their potential is perhaps the most critical gift anyone can give a child.

Big Brothers Big Sisters of the Greater Twin Cities

www.bigstwincities.org

Minneapolis, MN

\$10,000 for general operating support in Minneapolis

Consultation Center Inc

www.theconsultationcenter.org

New Haven CT

\$20,000 for supporting and training youth leaders in New Haven

Kaleidoscope

www.kaleidoscope-kids.org

Minneapolis MN

\$10,000 for the Summer Kids program

Bridge for Runaway Youth Inc.

www.bridgeforyouth.org

Minneapolis MN

\$25,000 for Independent 365 program

Cookie Cart

www.cookiecart.org

Minneapolis, MN

\$15,000 for general operating support

Leadership, Education & Athletics in Partnership (LEAP)

www.leapforkids.org

New Haven CT

\$35,000 for general operating support of the children's and youth development programs

Community Mediation

www.community-mediation.org

New Haven CT

\$25,000 for the Youth Training Partnership

District 202

www.dist202.org

Minneapolis MN

\$5,000 for formalizing and expanding education advocacy at the youth center for GLBT youth

PATH Inc. www.pathinc.org

Minneapolis, MN

\$20,000 for the Bridge Builders of Minneapolis youth program

Confederation of Somali Community in Minnesota

www.cscmn.org

Minneapolis MN

\$10,000 for the Youth Services Program

Dunwoody College of Technology

www.dunwoody.edu

Minneapolis MN

\$35,000 for the Youth Career Awareness Program (YCAP)

Youth Rights Media

www.youthrightsmedia.org

New Haven CT

\$25,000 for startup and expansion of four media-based youth projects

We support families' ability to nurture and support their children.

Parents and families are the single most important resource for children. Yet there are many challenges that can impede a family's ability to nurture and support their children therefore we fund programs that help build effective parenting skills and provide support systems to enable families to care for their children.

Centro Guadalupano

Minneapolis, MN
\$5,000 for general operating support

Children in Placement

www.childreninplacement.org
New Haven, CT
\$30,000 for the New Haven Chapter of the Connecticut Youth Alliance

Children's Law Center of Minnesota

www.clcmn.org
Minneapolis, MN
\$10,000 for general operating support in Minneapolis

Genesis II for Families

www.genesis2.org
Minneapolis, MN
\$10,000 for the New Beginnings program supporting families

Greater Minneapolis Council of Churches

www.gmcc.org
Minneapolis, MN
\$30,000 for a capital request to construct a Center for Families building in North Minneapolis

Greater Minneapolis Crisis Nursery

www.crisisnursery.org
Minneapolis, MN
\$20,000 for general operating support in Minneapolis

Immigrant Law Center of Minnesota

www.ilcm.org
St. Paul, MN
\$10,000 for the New Beginnings Project in Minneapolis

Lyndale Neighborhood Association

www.lyndale.org
Minneapolis, MN
\$10,000 for general operating support

Minnesota Visiting Nurse Agency

www.MVNA.org
Minneapolis, MN
\$10,000 for support of the infrastructure of Club 100

New Americans Community Services

www.newamericans.us
St. Paul, MN
\$20,000 for the East African Youth and Community Leaders Partnership Project in Minneapolis

New Haven Free Public Library

www.cityofnewhaven.com/library
New Haven, CT
\$20,000 for the Family Place and Youth Initiatives at the new Courtland Seymour Wilson Library branch

Resource Center of the Americas

www.americas.org
Minneapolis, MN
\$10,000 for the Padres Bien Informados = Ninos Bien Educados program



We support programs that provide direct access to quality arts experiences and creative expression.

We recognize the importance of creative expression for all children and we want to provide opportunities for high quality “hands on” opportunities for young people in our communities to create art. It may be performing in a play, painting a picture, writing a story or learning an instrument whatever it is it provides the opportunity to uniquely enrich the passion and spirit by working with talented artists and teachers.

Achieve! Minneapolis
www.achievinneapolis.org
Minneapolis, MN
\$20,000 for the Arts for Academic Achievement program

Juxtaposition Arts, Inc.
www.juxtaposition.org
Minneapolis, MN
\$25,000 for the Remix community improvement project

Kulture Klub Collaborative
www.kultureklub.org
Minneapolis, MN
\$5,000 for the Artist in Residence program

Minnesota Youth Symphonies
www.mnyouthsymphonies.org
St. Paul, MN
\$5,000 for the String Studio program in Minneapolis



New Haven Youth Development Initiative – After School Programs(2nd year)

Alliance Theatre

www.Alliancechildrenstheatre.org
New Haven, CT
\$12,000 for the Literacy Through the Dramatic Arts program

Eli Whitney Museum

www.eliwhitney.org
New Haven, CT
\$3,000 for creating after-school apprenticeships for middle school students

Farnam Neighborhood House Inc.

New Haven, CT
\$10,000 for a year round program targeting adolescents

Leadership, Education & Athletics in Partnership (LEAP)

www.leapforkids.org
New Haven, CT
\$10,000 for the Leaders-in-Training program

Pequeñas Ligas Hispanas de New Haven

New Haven, CT
\$10,000 for whole-person development of New Haven children

Solar Youth Inc.

www.solaryouth.org
New Haven, CT
\$10,000 for the Neighborhood Steward Team program

Community and Cultural Vitality

We fund programs that built the capacity of the arts and cultural community to deliver quality programs. In this area we seek to support the ability of diverse arts and cultural organizations to share their gifts with the community. Given the limitations on our funds we clearly cannot sponsor every production and every troupe but we hope to be able to help make organizations stronger and healthier over time so they can continue to grow and change with the community.

Arts Council of Greater New Haven, The

www.artscouncilgnh.org
New Haven, CT
\$20,000 for general operating support

Bedlam Theatre

www.bedlamtheatre.org
Minneapolis, MN
\$10,000 for an original musical theater production entitled “West Bank Story”

Columbus House

www.columbushouse.org
New Haven, CT
\$30,000 for the Citizens Council, a new initiative in New Haven

Elm Shakespeare Company

www.elmshakespeare.org
New Haven, CT
\$15,000 for general operating support

Emigrant Theater

www.emigranttheater.org
Minneapolis, MN
\$2,000 for general operating support

Givens Foundation for African American Literature

www.givens.org
Minneapolis, MN
\$10,000 for the 2006 Givens NOMMO Forum

Graywolf Press

www.graywolfpress.org
St. Paul, MN
\$25,000 for the Advance Fund

Great American History Theatre

www.historytheatre.com
St. Paul, MN
\$7,500 for a new play “Peace & Milk”

Junta for Progressive Action

www.juntainc.org
New Haven, CT
\$25,000 for the Cultural Awareness program

Midway Contemporary Art

www.midwayart.org
Minneapolis, MN
\$10,000 for general operating support

Minnesota Zoo Foundation

www.mnzoo.org
Apple Valley, MN
\$25,000 for the Minnesota Trail exhibit

Mixed Blood Theatre

www.mixedblood.com
Minneapolis, MN
\$20,000 for a Director of Operations position

Preservation Alliance of Minnesota

www.mnpreservation.org
St. Paul, MN
\$5,000 for the exhibit “Minnesota Saved! A Quarter Century of Historic Preservation in Minnesota”

Ragamala Music and Dance Theater

www.ragamala.net
Minneapolis, MN
\$7,000 for the upcoming production of ‘Sehu (Bridge)’

Ten Thousand Things Theater Company

www.tenthousandthings.org
Minneapolis, MN
\$20,000 for general operating support

Twin Cities Public Television (TPT)

www.tpt.org
St. Paul, MN
\$25,000 for the Minnesota Collaborative and Channel initiative

World Voices

www.worldvoicesmn.org
Eden Prairie, MN
\$5,000 for general operating support

ENVIRONMENTAL GRANTMAKING

Foundation Initiated Grantmaking:

Energy – The Better Energy Option Phase II

Fresh Energy (Minnesotans for an Energy Efficient Economy (ME3) www.fresh-energy.org
\$150,000 for the second phase of the development of a viable business plan for large scale wind transmission in Minnesota, South Dakota, Iowa and Wisconsin.

Renewable Energy – REAMP Phase II – a collaborative project initiated with the involvement of foundations, non-profit organizations, private sector representatives and government agencies interested in advancing renewable energy.

\$25,000 for advancing renewable energy in the Midwest in order to reduce current greenhouse gas emissions by 80% by 2030 and build a thriving, low carbon Midwestern economy.

Environmental Law & Policy Center of the Midwest – www.elpc.org

Chicago IL

\$50,000 for the Farm Bill – Clean Energy Development Initiative

Responsive Grantmaking:

Energy–

American Council for an Energy Efficient Economy

www.aceee.org

Washington, DC

\$20,000 for development of a state-specific ‘prospectus’ for energy efficiency for Michigan

Citizens Utility Board of Wisconsin

www.wiscub.org

Madison, WI

\$20,000 for creating a more sustainable energy future for Wisconsin

Clean Wisconsin

www.cleanwisconsin.org

Madison, WI

\$20,000 for the Energy Project

Environmental Law and Policy Center of the Midwest

www.elpc.org

Chicago, IL

\$35,000 for the Clean Energy Development Initiative (Farm Bill) in upper midwest

Rural Renewable Energy Alliance (RREAL)

www.rreal.org

Backus, MN

\$12,000 for the Solar Assistance program

Sightline Institute

www.sightline.org

Seattle, WA

\$25,000 for a project that will empower more effective advocacy for clean energy in the Pacific NW

White Earth Land Recovery Project

www.welrp.org

Ponsford, MN

\$25,000 for the Community Based Wind, Conservation and Renewable Energy Program

Other Environmental –

Connecticut Fund for the Environment

www.cfenv.org

New Haven, CT

\$20,000 for clean air project

The Minnesota Project

www.mnproject.org

St. Paul, MN

\$35,000 for the Heartland Food Initiative

Resource Innovation Group

<http://ri.uoregon.edu>

Eugene, OR

\$27,715 for creation of the Northwest Climate Change Resource Center (CCRC)

Western Rivers Conservancy

www.westernrivers.org

Portland, OR

\$25,000 for the River Trust Project

CAROLYN FOUNDATION 2006

Board of Trustees:

Charles C. Dobson, Chair
Anne T. Calabresi, Vice-Chair
Stewart F. Crosby, Vice-Chair
Edmund C. Graham III, Treasurer
Rebecca L. Erdahl, Secretary
Betsey Copp
Andrew Crosby
Edwin L. Crosby
Harriett Crosby
Sumner McK. Crosby III
Timothy B. Crosby
Jennifer Phelps
Eleanor W. Smith
Guido Calabresi, emeritus
Thomas M. Crosby, Jr., emeritus

2006 Community Committee

Eleanor W. Smith, Chair
Caroline Barry
Brewster Crosby
Michael Dobson
Rosa Lizarde
Gordon Newman

Financial Information

As of December 31, 2006

Unrestricted Net Assets:.....\$	28,995,535
Income:.....\$	1,737,189
Expenses:.....\$	289,678
Grants paid in 2006:.....\$	1,650,327
Miscellaneous Grants:.....\$	41,000

2006 Environment Committee

Timothy B. Crosby, Chair
Patricia Benn
Stewart F. Crosby
Teri Crosby
Brooke Reed
Thomas Winston

Memberships:

Environmental Grantmakers Association
Minnesota Council on Foundations
Minnesota Council of Nonprofits

Custodian of Assets:

U.S. Bank

Staff:

Rebecca L. Erdahl, Executive Director
P 612.596.3279
E BErdahl@carolynfoundation.org

Cynthia Mellin, Administrator
P 612.596.3266
E CMellin@carolynfoundation.org

GUIDELINES AND APPLICATION PROCEDURES

Please visit our website www.carolynfoundation.org for complete information about the Carolyn Foundation Grant Application Process.

Carolyn Foundation
760 Baker Building
706 Second Avenue South
Minneapolis MN 55402
www.carolynfoundation.org

